

### KEY CONSIDERATIONS



Business



Technological



Regulatory



- 1. Augmented Analytics
- 2. Self-Service Data Management And Analytics Tools
- 3. Cloud-Native Solutions For Data Analytics
- 4. Hiring a Chief Data Officer
- Taking Advantage Of Data Exchanges
- 6. The Use of Blockchain And Distributed Ledger Technology
- 7. From Data Visualization To Data Stories

Growing Data Management awareness

**Forbes** 

Communications
Council



Data embedded in every decision, interaction and process



Data is processed and delivered in real time



Flexible data stores enable integrated, ready-to-use data



The CDO's role is expanded to generate value



Data-ecosystem memberships are the norm



Data Management is prioritized and automated

# Data-driven enterprise of 2025

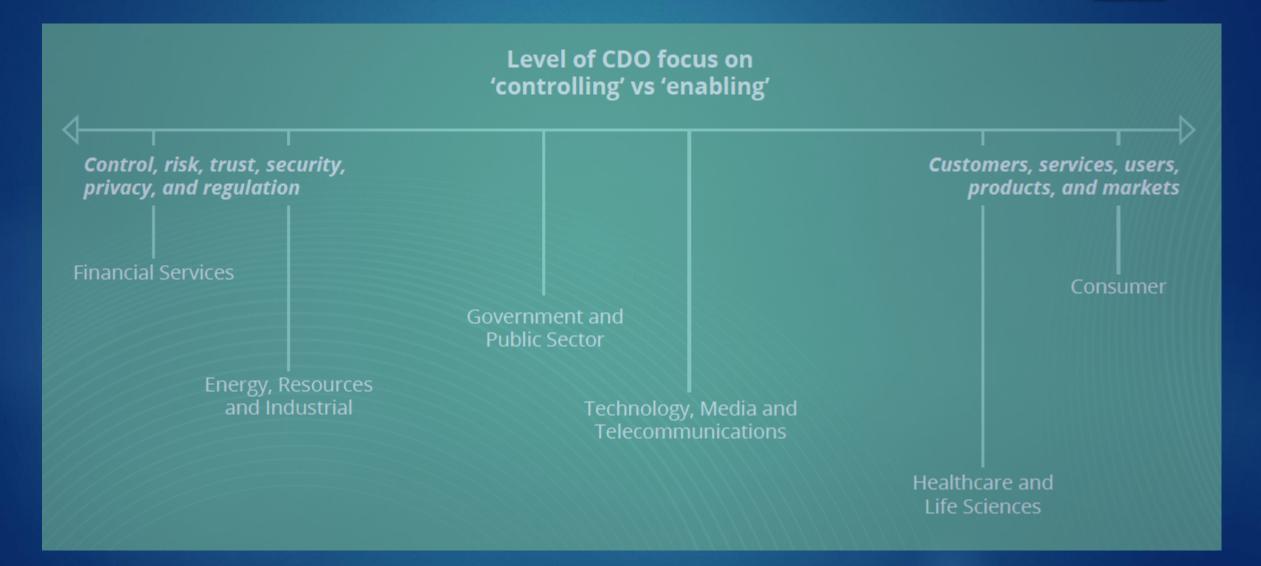
McKinsey & Company

- 1. There is no typical CDO role
- CDOs typically have very broad set of internal stakeholders
- 3. Most CDOs do not report to board member
- 4. Lack of data literacy remains a barrier for culture change
- 5. CDOs role shift towards more strategic and less operational
- 6. Over 80% CDOs do not identify as technologists

1<sup>st</sup> Chief Data Officer Report

Deloitte.

### CDOs' roles distribution

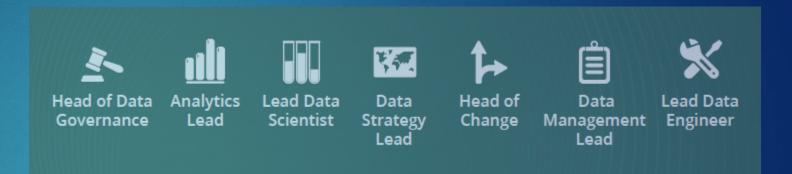


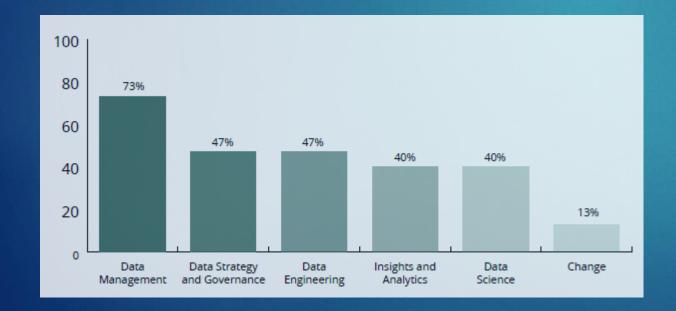
- 7. CDOs looking to develop their business case for funding data transformation
- 8. CDOs are growing their teams but face challenges in a highly competitive market for skills
- 9. CDOs are focusing on developing skills in house

1<sup>st</sup> Chief Data Officer Report cont.



# Roles which typically report to CDO





% of CDOs who have a dedicated team or resources in each area

### CDOs' future role transformation

#### Now

CDOs reported that they see their current role split across all four faces, but with the strongest focus on Operator: delivering data services to support the business.



Figure 5: Four faces: current role

#### Technologist

53% of participants did not allocate time to the technologist role at all. No CDOs identified 'Technologist' as being their main focus.

#### Operator

Participants flagged that they currently spend the majority of their time as an operator, with over half of participants highlighting it as their dominant or jointly dominant role.

#### **Future**

CDOs reported to us that they would like to focus most of their effort on Strategist: leading data activities across their organisation.

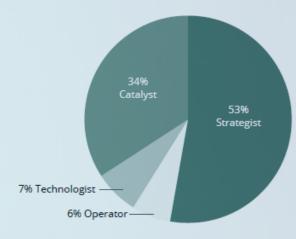


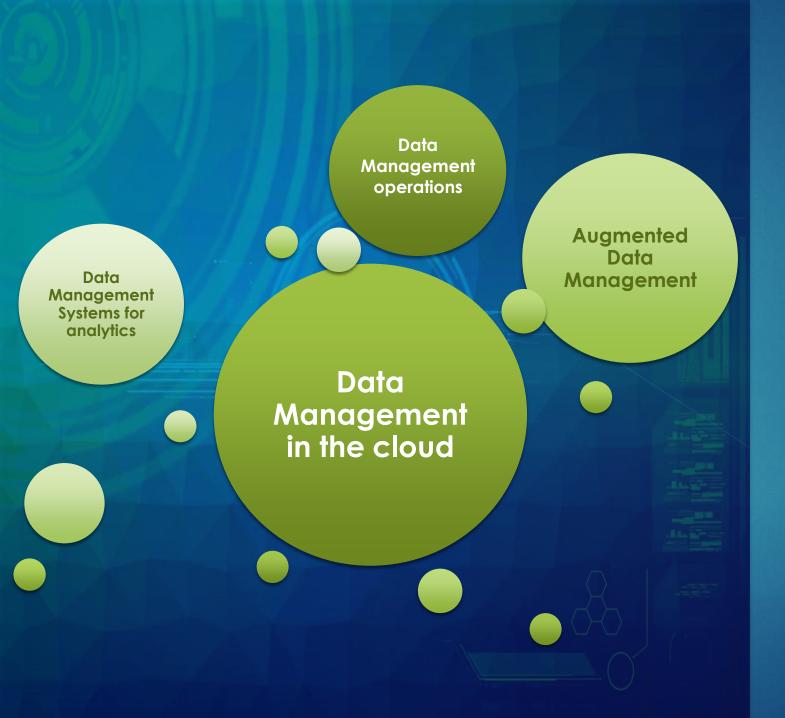
Figure 6: Four faces: future role

#### Catalyst

73% of participants want to continue to dedicate the same amount of time or more time to their role as a catalyst.

#### Strategist

60% of participants indicated they want to increase their time focused on setting direction and strategy, on average increasing the amount of time they dedicate to this by nearly double.



### Hyper Cycle for Data Management



### Gartner Data Management technical trends

#### Hype Cycle for Data Management, 2022



### Gartner Priority Matrix for DM

Benefit	Years to Mainstream Adoption			
	Less Than 2 Years	2 - 5 Years		5 - 10 Years
Transformational		Event Stream Processing		Active Metadata Management
				Augmented FinOps
				<u>Data Fabric</u>
High	Augmented Data Management Data Integration Tools Data Preparation Tools In-DBMS Analytics	Augmented Data Cataloging and MMS  Augmented Data Quality  Augmented Transactions  Cloud Data Ecosystems  Data Classification  Data Engineering	Data Hub Strategy  DataOps  Edge Data Management  Graph DBMS  Master Data Management	D&A Governance Platforms  Data Marketplaces and Exchanges  Data Observability  Intercloud Data Management
Moderate	Multimodel DBMS  Time Series DBMS  Wide-Column DBMS	Application Data Management  Data Lakes  Distributed Transactional Databases  Lakehouse  Ledger DBMS  Private Cloud dbPaaS  SQL Interfaces to Object Stores		Data Discovery and Management

European Banking Authority launched "EuReCa" EU's central database for AML and CFT

European Central Bank joined Gaia-X to help build European data ecosystem

Gaia-X Association aims to boost European digital sovereignty

European digital sovereignty is defined by EC as ability of European users to retain control of their own data.

# EBA/ECB in the pan-European cloud







- Services aggregated by "Federators"
- Individual orchestration and operation

Federation Services Regulatory

Industry specific

Technical

Standards

Data Spaces Business Services

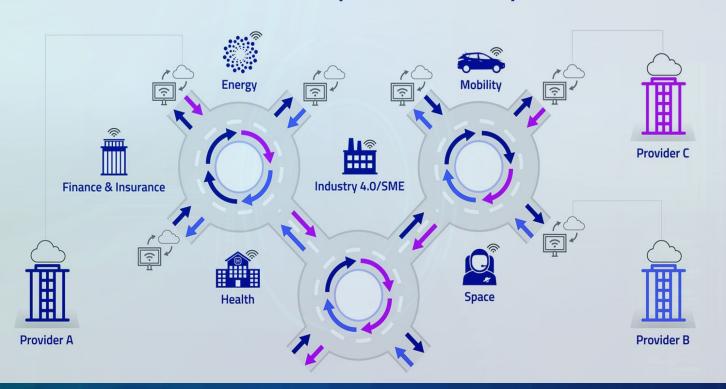
- Data Space is the sum of all its participants including data providers, users and intermediaries
- Each data space has dedicated data model

- Relates to Cloud Service Provider offerings for customers
- Common rules for collaboration within and across sectors

## Gaia-X Core Elements



#### **Gaia-X Data Space Community**



### Gaia-X Data Spaces



ESG Risks will be assessed by reference to their impact on bank's counterparties and how they support customers in adaptation to climate change or transition to more sustainable economy.

### 1<sup>st</sup> ESG Risks Reporting to EBA









Governance

# See you next year!

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